

Call 4. Open 17 February - 17 March 2025

Sub-area Aurora: Specific objective 1.1 Research and innovation in sub-area Aurora is closed regarding EU-funding and IR-funding.

Interreg Aurora projektansökan

Interreg Aurora Priority 3: Education, culture and sustainable tourism

3.2 Culture and sustainable tourism

Strengthening sustainable tourism, culture and business opportunities through knowledge exchange between research and educational institutions, society, business and the non-profit sector.

1. Cooperation from Coast to Coast: CoCoast

Interreg Aurora - Small-scale project

Start: 2025-06-01

End: 2025-12-31

2. Lead partner EU

MidtSkandia Sverige

Lead partner motivation and contribution: MidtSkandia is one of twelve cross border committees working under the supervision of the Nordic Council of Ministers. We are an enabler and knowledge carrier for decision- and policymakers as well as businesses on cross-border development issues in the regions of Västerbotten and Helgeland in Nordland. We initiate, start and manage projects aligning with our mission of strengthening the MidtSkandia region.

MidtSkandia collaborates with a broad network of members in the municipalities and regional organizations in Västerbotten and Helgeland. Our long and successful experience from cross-border development can be a lever and catalyst for the targeted tourism industry.

3. Project partner EU

Region Västerbotten Regional Utveckling

"Legal representative": **Vem ska stå här?**

VAT-number (Optional): **Ska det stå något här, vad i så fall? Ta bort annars**

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: **Ja/Nej**

Partner motivation and contribution: **Text**

Visit Umeå AB

"Legal representative": **Vem ska stå här?**

VAT-number (Optional): **Ska det stå något här, vad i så fall? Ta bort annars**

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: **Ja/Nej**

Partner motivation and contribution: **Text**

4. Lead partner Norway

MidtSkandia Norge

Lead partner motivation and contribution: MidtSkandia Norge has extensive experience of cross-border cooperation between Helgeland and Västerbotten. MidtSkandia Norge works closely with Rana Utvikling, which has expertise in business and community development. The long and successful experience from cross-border development can be a lever and catalyst for the targeted tourism industry.

5. Project partner Norway

Helgelands Regionrådet

"Legal representative": Vem ska stå här?

VAT-number (Optional): Ska det stå något här, vad i så fall? Ta bort annars

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: Ja/Nej

Partner motivation and contribution: Text

Indre-Helgeland interkommunalt politisk råd

"Legal representative": Vem ska stå här?

VAT-number (Optional): Ska det stå något här, vad i så fall? Ta bort annars

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: Ja/Nej

Partner motivation and contribution: Text

Nordland Fylkeskommune

"Legal representative": Vem ska stå här?

VAT-number (Optional): Ska det stå något här, vad i så fall? Ta bort annars

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: Ja/Nej

Partner motivation and contribution: Text

Visit Helgeland AS

"Legal representative": Vem ska stå här?

VAT-number (Optional): Ska det stå något här, vad i så fall? Ta bort annars

Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?: Ja/Nej

Partner motivation and contribution: Text

6. Project relevance and context

What are the common territorial challenge(s) that will be tackled by the project? (max 2000 characters)

How does the project tackle identified common challenges and/or opportunities and what is new about the approach the project takes? How does the project build on available knowledge?

This is a small-scale project based on cross-border collaboration on a strategic level within the tourism industry. The project partners share national borders, but they rarely attract the same tourists, nor do they cooperate on a strategic level. Unlike previous efforts, this project integrates sustainability into cross-border tourism strategy, ensuring long-term benefits for all stakeholders. There is potential for joint strategy development, shared target markets, and destination growth through mutual learning.

Through workshops and networking, the project leverages insights from previous regional tourism initiatives and aligns with global best practices in sustainable tourism.

The project will focus on sustainable tourism, aiming to minimize negative impacts on the environment, culture, and local communities. Our region is in need of internationalization due to the increasing flow of international tourists. To successfully initiate growth and new revenue streams from international tourism, we must cooperate and share knowledge, ensuring that sustainability is at the core of our approach. It focuses on conserving resources and ensuring that tourism does not compromise the ability of future generations to experience the same destinations. This involves responsible practices such as reducing emissions, conserving water, supporting the local economy, and protecting natural and cultural heritage.

Why is cross-border cooperation needed to achieve project objectives and results? (max 2000 characters)

Explain why the project objectives cannot be efficiently reached acting only on a national level. Describe the benefits of working cross-border.

Currently, the project partners operate at a national and regional level. However, this limits their ability to fully capitalize on shared opportunities in the tourism industry. Cross-border collaboration will enable them to exchange knowledge, explore new approaches, and develop integrated tourism products. The regions of Västerbotten and Helgeland share the same potential customer base, yet without cooperation, they risk competing rather than complementing each other. By working together, they can create stronger value propositions for both the Scandinavian and international markets, enhancing their competitiveness. This can only be achieved through cross-border cooperation.

Select the project's main target group

Public sector

Specification of the target group and their involvement in project planning (max 2 000 characters)

Specify the chosen main target group and how they will benefit from your project outputs. Explain the dialogue with the target group during the development of the project idea. The needs of the target group shall be clear.

The main target groups of the CoCoast project are public sector authorities and civil servants working in the tourism sector in Västerbotten and Helgeland. They play a key role in identifying challenges within the tourism industry in our shared region, such as lack of cross-border cooperation, fragmented destination development, and the need for more sustainable tourism strategies. MidtSkandia serves as the enabler of this cross-border collaboration.

The project idea has been developed by MidtSkandia coordinators in collaboration with project partners, aiming to establish a common ground for this small-scale project. The development process has included discussions with representatives from Helgelandsrådet, Nordlands Fylkeskommune, Polarsirkelrådet, Region Västerbotten Turism, Visit Helgeland, and Visit Umeå. These stakeholders have actively contributed their insights, ensuring that the project aligns with the real needs of the tourism sector in our region.

Which synergies with past or current EU and other projects, initiatives, strategies and/or policies will the project make use of? (max 2000 characters)

In the application you shall describe any synergies with other projects, strategies, policies and initiatives. Most importantly, be concrete when describing how the project will make use of results from past or current EU or other projects. Be clear on what is new in this project. Finally, you can also shortly describe and synergies with other initiatives and/or policies.

Adapt2Explore was Sunnaasstiftelsens project to promote inclusive travel and adventure life in Northern Norway. The goal was to create an accessible and inclusive tourism life for everyone, regardless of functional ability. Their strategy: inclusion and quality of life and economic growth and social responsibility with accessible tourism will inspire our workshops in the project.

Bothnian Coastal Route is Kvarkenrådets project where they develop common cross-border products in their region. The project aims to raise awareness of the coastal route around the Bothnian Bay and across the Kvarken strait as an attractive travel route for both international tourists and locals. Through the project, Finnish and Swedish partners seek to enhance reasons for visiting destinations along the route, highlight the diverse range of experiences, and promote sustainable growth. Their aim is also to enhance cooperation between the cross-border tourism networks to make future cooperation in a greater geographical context easier. We will through our small-scale project seek

networking possibilities with the Bothnian Coastal Route to share insights and external monitoring within the tourism industry.

Reiseliv Helgeland is a collaboration project driven by Visit Helgeland and Kunnskapsparken Helgeland that will contribute to a more successful and accessible and regenerative tourism industry in Helgeland. Through our project partner Visit Helgeland, we will have good insight into *Reiseliv Helgeland's* success in this field and will learn more and evaluate if regenerative tourism is what we should focus on together in future projects.

Visit Arctic Europe was a cross-border project in the further north geography of Sweden and Norway, and Finland. They made new grounds for their collaboration in the far north and set a clear strategy for an innovative tourism industry. This is what we aim for in our regions of Västerbotten and Helgeland. They have taken a regenerative approach, ensuring that tourism not only minimizes negative impact but actively improves their region. As mentioned, we will in this small-scale project evaluate if regenerative tourism is what we should focus on together in future projects in our region.

Saknar du något projekt? Skriv vilket och vad det skulle kunna bidra med.

7. Project description

Project overall objective (max 1000 characters)

Describe the project's main objective - what do you aim to achieve by the end of your project? Remember that the project needs to contribute to the chosen programme specific objective.

The overall objective of the project is to establish new cross-border networks and partnerships centered around culture, collaboration, and sustainable tourism. By the end of the project, we aim to have developed a shared consensus for a future collaborative project application. This future project will focus on creating internationally marketed cross-border tourism products and services, as well as a cooperative system for SMEs within the tourism industry.

Through this initiative, we aim to foster innovation and strategic thinking among tourism organizations, enabling them to adopt a more solutions-driven and sustainable approach. The project will focus on building a resilient year-round tourism network that emphasizes the preservation of our unique culture. It will address key challenges such as rapid changes in customer behavior, increasing sustainability demands, digital transformation, and the need for greater resilience within the tourism sector.

Furthermore, the project seeks to enhance the social, economic, and ecological sustainability of the tourism industry. Through strengthened partnerships and collaboration, MidtSkandia, together with key stakeholders from the tourism industry in the regions of Västerbotten and Helgeland, will contribute to the development of a more resilient, sustainable, and long-term tourism industry for the region.

Programme indicators

Indicators are the European Commission's way of following up results in projects based on predetermined measurement areas. Which indicators your project should measure depends on what the project is to achieve.

Output indicators

The output indicators capture results that occur directly during the execution of an activity.

RCO 84 Pilot actions developed jointly and implemented in projects

Target value

10 pilot actions

Comment

6 meetings within the partner group
2 workshops
2 study visits (one in Västerbotten and one in Helgeland)

RCO 87 Organisations cooperating across borders**Target value**

8 organisations

Comment (max 2000 characters)

MidtSkandia Sverige, MidtSkandia Norway, Helgelandsrådet, Nordlands Fylkeskommune, Polarsirkelrådet, Region Västerbotten Turism, Visit Helgeland and Visit Umeå are all organisations cooperating across borders in this project.

Result indicators

The result indicators capture the long term results of several activities.

RCR 79 Joint strategies and action plans taken up by organisations**Target value**

1 joint strategies or action plans

Comment (max 2000 characters)

After project completion, Region Västerbotten Turism and Visit Helgeland, as the two primary strategic tourism organizations, will together with MidtSkandia continue their cross-border collaboration through a joint strategy. This strategy will outline key actions for sustainable tourism development, joint marketing, and knowledge exchange between the two regions. It will include a timeline, defined responsibilities, and measurable outcomes to ensure the long-term success of the partnership. The strategy will also outline the process for expanding the collaboration to additional organizations, fostering a resilient and integrated tourism network that contributes to a more sustainable and competitive tourism industry in both regions.

RCR 84 Organisations cooperating across borders after project completion**Target value**

3 organisations (*at least MidtSkandia, Visit Helgeland + Region Västerbotten Turism*)

Comment (max 2000 characters)

After project completion, the two primary strategic tourism organizations, Region Västerbotten Turism and Visit Helgeland, will together with MidtSkandia, continue their cross-border collaboration, fostering long-term partnerships within the tourism sector. This collaboration will extend to additional organizations that express interest, ensuring the continuation of knowledge exchange, joint marketing, and sustainable tourism practices. The goal is to build a network of organizations committed to cross-border tourism development, contributing to a more resilient and integrated tourism industry in both regions.

(Obs, ingen begränsning här, alla som vill får stå med! /Karin)

Sustainable development

Sustainable tourism is a balance between economic growth, social well-being, and environmental conservation. It ensures that tourism benefits both local communities and the environment while maintaining long-term viability. In our project we will use workshops to bring sustainable development on the agenda and discuss this with our partners and companies within tourism.

Below is a breakdown of its three key dimensions: economic, social, and environmental sustainability, and some issues we would like to discuss further within this project.

Ecological sustainable development

Ecological sustainability in tourism aims to minimize ecological footprints and protect natural resources. With this project we would like to bring ecological sustainability in tourism to the agenda in our region. This will be done through the workshops we have planned. Some of the principles of ecological sustainability that will be on the agenda for discussion:

- **Conservation of Natural Areas**
 - Promotes national parks, marine reserves, and protected ecosystems.
 - Limits pollution, and habitat destruction caused by tourism.
- **Reduction of Carbon Footprint**
 - Encourages low-carbon travel methods like biking, walking, and using public transportation.
 - Promotes energy-efficient accommodations and eco-friendly tourism initiatives.
- **Waste & Water Management**
 - Implements waste reduction programs such as banning single-use plastics.
 - Encourages responsible water consumption, especially in water-scarce areas.
- **Sustainable Infrastructure & Development**
 - Uses eco-friendly building materials and green technology in hotels and resorts.
 - Limits overdevelopment that leads to habitat loss and biodiversity threats.

Social sustainable development

Socially sustainable tourism respects local cultures, traditions, and communities while improving the quality of life for residents. Some of the principles of social sustainability that will be on the agenda for discussion:

- **Cultural Preservation & Respect**
 - Protects cultural heritage, traditions, and indigenous knowledge from exploitation.
 - Promotes responsible behavior among tourists through education and awareness.
- **Community Involvement & Empowerment**
 - Encourages local participation in tourism planning and decision-making.
 - Ensures fair distribution of tourism revenue within communities.
- **Improved Infrastructure & Services**
 - Sustainable tourism contributes to the development of better public transport, healthcare, and education facilities.
- **Respect for Local Lifestyles**
 - Avoids over-tourism that disrupts daily life, overcrowds local resources, and drives up living costs.

Economical sustainable development

Economic sustainability in tourism focuses on creating long-term financial benefits for destinations while ensuring that resources are used efficiently. Some of the principles of economical sustainability that will be on the agenda for discussion:

- **Job Creation & Economic Growth**
 - Tourism generates employment in sectors such as hospitality, transportation, and local businesses.
 - Sustainable tourism ensures fair wages and supports local entrepreneurs rather than large international corporations.
- **Support for Local Businesses**
 - Prioritizing locally owned hotels, restaurants, and tour operators strengthens regional economies.
 - Encouraging tourists to buy locally made products fosters traditional crafts and skills.
- **Diversification of Income Sources**
 - Sustainable tourism reduces reliance on a single industry by integrating ecotourism, cultural tourism, and agrotourism.
- **Long-term Economic Stability**
 - Instead of mass tourism, which can lead to economic booms followed by collapse, sustainable tourism promotes steady and responsible growth.

Exit strategy

Describe what you will do to ensure long-lasting results. How will the project secure ownership, durability and transferability? (max 2000 characters)

MidtSkandia as a cross-border organization will take responsibility to convene the strategist within the tourism industry of the regions of Västerbotten and Helgeland two times a year to help gather them for networking and future collaborations. This will be included as a regular element in our yearly gatherings *Business Meetpoint*; with one meeting in Västerbotten and one in Helgeland each year.

This small-scale project is responsible for ensuring delivered results meet standards for use by relevant tourism organizations.

This small-scale project will create interest in connections and joint business in the long run. The participating project organizations will define cross-border collaboration within the tourism industry of our regions Västerbotten and Helgeland in their strategy documents.

Project summary

Summarize the project briefly including the overall objective of the project. The summary will be used to inform about the project in various situations.

The CoCoast project aims to foster sustainable tourism through cross-border collaboration between the tourism regions of Västerbotten and Helgeland, focusing on culture, cooperation, and long-term growth. The project will bring together key tourism organizations from both regions to develop a shared strategy for sustainable tourism and build lasting partnerships. By the end of the project, the goal is to create a consensus for a future joint project that will focus on developing internationally marketed tourism products and services, as well as fostering cooperation between small and medium-sized enterprises (SMEs) in the tourism industry.

Through workshops, networking, and knowledge exchange, the project will focus on creating a resilient year-round tourism network that emphasizes the preservation of local cultures and the environment. The project aims to address significant challenges within the tourism sector, including increasing sustainability demands, shifting customer behavior, and the need for stronger cross-border cooperation. This initiative will also explore new digital innovations to improve business models and ensure a sustainable, competitive tourism industry in both regions.

The project will utilize lessons from previous EU-funded projects and initiatives to integrate best practices and innovative approaches to tourism sustainability. By combining these insights with the unique strengths of the Västerbotten and Helgeland regions, the CoCoast project will contribute to building a robust and sustainable tourism network, enhancing the social, economic, and ecological sustainability of the industry, and ensuring that the tourism sector remains a vital, sustainable source of income for local communities.

8. Project management

This section regards information on how the project will be managed in terms of partnership, finance and communication.

How will the project partnership be structured? (max 2000 characters)

Describe how you will organize and coordinate the partnership in order to ensure quality in your project implementation.

As lead part of the project, MidtSkandia Sverige will be responsible for project management and has staff employed that will take this role in the project. The role will include the main responsibility for project progress, results and reporting. The project leader will make sure that the right kind of external expertise is procured to conduct the economic analysis and sustainability analysis. The role also includes responsibility to coordinate the project team, being the main contact and being responsible for dialogue activities with relevant decision makers and expertise during the implementation of the project. The project leader will also be the main contact for, and provide project progress reports to, Interreg Aurora. Project management assistance for some tasks will be procured but the main part of project leadership will be handled by the project leader employed by MidtSkandia Sverige.

MidtSkandia Sverige and MidtSkandia Norway together with the project partners will form and act as steering group for the project. The group will consist of employees from the project partners Helgelandsrådet, Nordlands Fylkeskommune, Polarsirkelrådet, Region Västerbotten Turism, Visit Helgeland and Visit Umeå. The steering group will monitor results and make decisions about project implementation. The mix of public employees and tourism industry strategists within this group will make this small-scale project grounded and strategic at the same time.

The University of ... has offered to support the project by carrying out the economic and social sustainability potential of cross-border collaboration within the regions of Västerbotten and Helgeland. *(det här är en pågående diskussion, förhoppningsvis får vi till ett samarbete innan den 17 mars)*

How will the financial management of the project be handled? (max 2000 characters)

Describe responsibilities, plans for financial flows, reporting flows, project-related transfers, reclaims, within the partnership and towards the programme.

MidtSkandia Sverige as lead partner, will be responsible for all financial management in the project. MidtSkandia has staff employed that will take this role in the project.

The organization has a long history of administering Interreg projects and is also responsible for reporting to other financiers.

How will you communicate your project? (max 2000 characters)

Describe the general approach to communicate the project. Detailed information on communication activities should be specified in each work package.

Communication is the key tool to achieve the project's overall goals. MidtSkandia Sverige will lead and coordinate all communication activities with input from the project partners. As the project has a strategic focus on the tourism industry and cross-border collaboration, efforts will target two main groups: strategics within the tourism industry in our region and political decision-makers.

The small-scale project processes and the results will mainly be communicated through e-mail, digital and local meetings, seminars and workshops.

Swedish and Norwegian will together be official project languages, although the project report will be in English.

9. Project activities

This section regards information on the work packages and activities of the project. The project can add as many or few work packages as needed. The work package can consist of one or many activities. A small-scale project might have only one work package consisting of only one activity. Project management and communication should not be added as separate work packages but should be reflected in the other work packages.

When you sum up the costs of all work packages, the total amount shall correspond to the total budget, (ie both the section regarding the EU-budget and the section regarding the Norwegian budget when the project has Norwegian partners).

Work package & activities

Work package	Cost	Start date	End date	Activities
Analysis		2025-06-01	2025-11-30	2
Networking		2025-06-01	2025-11-30	3
Workshops		2025-08-25	2025-11-30	2

Work package details

1. Analysis

Description (max 2000 characters)

WP1 will focus on analysis of the potential of cross-border collaboration within the tourism industry in the regions of Västerbotten and Helgeland. There will be two parameters to consider in the analysis. The first one is an analysis of economic potential. The second one is the social sustainability gains for cross-border collaboration within the tourism industry.

MidtSkandia will have main responsibility for the implementation of the work package but will procure external expertise to conduct the studies within this work package. **The project leader will work with preparing the procurement documents, evaluating tenders and awarding the assignment.** Thereafter, the project leader will also hold meetings with the **contracted consultant** to follow their work and will focus on the bridge between the consultant and the rest of the project team and the steering group. *(Det gröna ovan står här beroende på om vi får ett universitet att hjälpa oss eller om vi behöver upphandla.)*

Activity title: Economic analysis

Cost in €: X €

Activity description (max 2000 characters)

Text Behöver det vara två olika analyser eller kan man analysera i samma?

Activity title: Social sustainability analysis

Cost in €: X €

Activity description (max 2000 characters)

Text Kanske: Rörelsemönster (turister) inom destinationen/regionen/stråket och besökstal? Kom gärna med förslag.

2. Networking

Description (max 2000 characters)

WP2 will focus on networking within the project group and with other suitable partners. The project will involve digital meetings, in-person meetings, and cross-border study visits.

Activity title: Network meetings

Cost in €: X €

Activity description (max 2000 characters)

The foundation of this project is cross-border networking. People working within the strategic part of the tourism industry will be invited to contribute to these meetings. The network meetings will be held in conjunction with the workshops.

Activity title: Cross-border study visits

Cost in €: X €

Activity description (max 2000 characters)

As a result of the network meetings, the project group will arrange and invite participants to study visits within the region to showcase good examples of innovative and sustainable tourism. One visit will be held in Västerbotten and one in Helgeland during the duration of this small-scale project. People working within the strategic part of the tourism industry will be invited to participate in these visits.

Activity title: Final result summary of project

Cost in €: X € (tiden för alla deltagare?)

Activity description (max 2000 characters)

At the end of the project, we will invite all those who have contributed to the final result. This will be a digital conference featuring a presentation of the results.

3. Workshops

Description (max 2000 characters)

WP3 will focus on workshops where sustainability is integrated into the discussions. These workshops will involve needs assessment, problem definition, identifying common challenges, and using innovation to find possible solutions to these challenges.

Activity title: Digital workshop

Cost in €: X €

Activity description (max 2000 characters)

We will begin with a digital workshop to identify and prioritize the common challenges to focus on within this small-scale project.

Activity title: IRL- workshop

Cost in €: X €

Activity description (max 2000 characters)

After the digital workshop, the project group and individuals working within the strategic part of the tourism industry will be invited to participate in an in-person workshop. This workshop will focus on discussing and addressing the common challenges identified earlier, exploring possible solutions, and refining the strategies for sustainable tourism development.

Total activity cost in €: X €

10. Budget EU

This section regards information on the budget for Finnish and/or Swedish partners.

The budget shall be specified on partner level as well as under each cost category depending on the chosen reporting method.

When using the 40%-method, only the cost category of staff costs shall be specified. The flat rate of 40% will be added automatically.

When using the method of "all cost categories", only the cost categories reported as real costs shall be specified (staff, external expertise, equipment and costs for infrastructure and works). The categories flat rates of 15% for Office and administrative and Travel and accommodation will be added automatically.

Staff costs shall be specified for each role (e.g project leader, researcher, project administration, communicator) and partner with the monthly salary, the percentage of social fees (%) and the level of assignment in the project (full time or fixed part time as a percentage of full time) as well as how many months of the project time this role is engaged to work. Add one line per role per partner e.g "project leader, 4 000 euros per month, social fees 30%, working 50% for 36 months". Total cost in column for the intended partner = 93 600 EUR (calculated as 4 000 * 1,30 * 36 * 50%).

Costs for other real costs than staff costs shall be specified for each partner with a description of the planned purchases. Add one line per purchase and partner e.g "expert speaker, 1 000 euros, event xxx".

The EU-funding (65%) will be calculated automatically by the system once you have added the costs and co-financing. In case the EU-share is larger than 65% you will need to add some more co-financing or lower the costs.

11. Budget Norway

This section regards information on the budget for Norwegian partners.

The budget shall be specified on partner level as well as under each cost category depending on the chosen reporting method.

When using the 40%-method, only the cost category of staff costs shall be specified. The flat rate of 40% will be added automatically.

When using the method of "all cost categories", only the cost categories reported as real costs shall be specified (staff, external expertise, equipment and costs for infrastructure and works). The categories flat rates of 15% for Office and administrative and Travel and accommodation will be added automatically.





Staff costs shall be specified for each role (e.g project leader, researcher, project administration, communicator) and partner with the monthly salary, the percentage of social fees (%) and the level of assignment in the project (full time or fixed part time as a percentage of full time) as well as how many months of the project time this role is engaged to work. Add one line per role per partner e.g "project leader, 4 000 euros per month, social fees 30%, working 50% for 36 months". Total cost in column for the intended partner = 93 600 EUR (calculated as 4 000 * 1,30 * 36 * 50%).

Costs for other real costs than staff costs shall be specified for each partner with a description of the planned purchases. Add one line per purchase and partner e.g "expert speaker, 1 000 euros, event xxx".

The IR-funding (50%) will be calculated automatically by the system once you have added the costs and co-financing. In case the IR-share is larger than 50% you will need to add some more co-financing or lower the costs.

12. Contact information

Provide at least one contact person for each partner organization. If a contact person is to have access to the case then you must share the project to them. This can be done through Share Access where you view all of your projects.

Name	Role	Organisation	Telephone	Mobile phone	Email address	Project bank
Allan Berg	Contact person	MIDTSKANDIA NORGE			allan@ru.no	 
Hans-Peter Carlson	Contact person				hans-peter.carlson@storuman.se	 
Karin Lundberg	Project leader	MIDTSKANDIA	+46702492228		karin.lundberg@storuman.se	<input checked="" type="checkbox"/> 